



**ANDREW PARIS** is Senior Policy Director at C & G Strategies. Involved in state government for over 20 years, Andrew brings a vast skill set to the table including government relations strategy development, research and analysis, lobbying, legislative drafting, beverage alcohol policy, economic modeling, transportation policy, gaming policy, and higher education policy.

Prior to joining Dentons Cohen & Grigsby and its successor firm C & G Strategies, Andrew served as research director for a political campaign, a legislative liaison for a state row office, executive deputy director of policy and planning within the state executive branch, executive director of the State Tax Equalization Board (STEB), and the founder and principal of Four Lights Research Solutions.

Andrew's passion is focused on improving public policy in Pennsylvania. A proud alum of Shippensburg University of Pennsylvania, he is also a former trustee at his alma mater. Andrew has also previously served as former Vice Chairman of the Delaware Regional Planning Commission. In his free time, he enjoys road trips, hiking, and camping.

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